



Conflict of Interests in Health Care

Frank Chessa, Ph.D.
Director, Clinical Ethics, Maine Medical Center
Assistant Professor, Tufts University School of Medicine

September 21, 2012

Disclosure

- I am employed by Maine Medical Center.
- I have no commercial interest in any medical device, medication or clinical service outside of my responsibilities at Maine Medical Center.

The doctor is made to feel he needs more “education” because of the prolific outpouring of strange brands but not really new drugs, produced for profit rather than to fill an essential purpose; and then the promoter offers to rescue him from confusion by a corresponding brand of education.

The physician expects himself to make up his own mind on the basis of objective evidence. And yet he finds himself confronted, like a housewife in a supermarket aisle, with a misery of choice which he tends generally to resolve by irrational and emotional factors.

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Charles May, Editor *Pediatrics*, 1961

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Ernst Dichter, Advertising Professional, 1955

Senate Hearings on Pharma Marketing and Medical Education

- Senator Kefauver (D, Tenn), 1959
- Senator Nelson (D, Wisc), 1976
- Senator Kennedy (D, Mass), 1992
- Senator Grassely (R, Iowa), 2009

Podolsky, Historical Perspective on Pharmaceutical Promotion and Physician Education, *JAMA*, 2008

Conflict of Interest Definition

A Conflict of Interest is "a set of circumstances that creates a risk that professional judgment or actions regarding a primary interest will be unduly influenced by a secondary interest."

Primary Interests

- Welfare of patients
- Integrity of research
- Quality of medical education

Secondary Interests

- Financial gain
- Professional advancement
- Recognition of achievement
- Favors for friends/family/students/colleagues

Lo, Bernard and Marilyn J. Field, Editors; Committee on COI in Medical Research, Education and Practice; IOM. *Conflict of Interest in Medical Research, Education, and Practice*. (2009)

What are the secondary interests that have the potential to influence you or your co-workers in your work setting?

Discuss with your neighbor.
Write down at least two.

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There will be financial winners and losers with every change in the pattern of providing health care.

Quick Example

Palliative Care

N ENGL J MED 363:8 NEJM.ORG AUGUST 19, 2010

THE NEW ENGLAND JOURNAL OF MEDICINE

ORIGINAL ARTICLE

Early Palliative Care for Patients with Metastatic Non-Small-Cell Lung Cancer

Jennifer S. Temel, M.D., Joseph A. Greer, Ph.D., Alona Muzikansky, M.A., Emily R. Gallagher, R.N., Sonal Admane, M.B., B.S., M.P.H., Vicki A. Jackson, M.D., M.P.H., Constance M. Dahlin, A.P.N., Craig D. Blinderman, M.D., Juliet Jacobsen, M.D., William F. Pirl, M.D., M.P.H., J. Andrew Billings, M.D., and Thomas J. Lynch, M.D.

CONCLUSIONS

Among patients with metastatic non-small-cell lung cancer, early palliative care led to significant improvements in both quality of life and mood. As compared with patients receiving standard care, patients receiving early palliative care had less aggressive care at the end of life but longer survival. (Funded by an American Society of Clinical Oncology Career Development Award and philanthropic gifts; ClinicalTrials.gov number, NCT01038271.)

Palliative Care Improves Outcomes For Patients and Families

Early Palliative Care for Patients with Metastatic Non-Small-Cell Lung Cancer Temel et al. NEJM 2010

- N= 151 advanced lung cancer patients randomized to usual care or usual care + palliative care consultation
- Compared to usual care patients, palliative care patients were observed to have:
 - Improved quality of life (p=.03)
 - Fewer depressive symptoms (p=.02)
 - Fewer burdensome treatments (p=.05)
 - Improved survival: 11.6 months versus 8.9 months for usual care group (P=.02)

9/24/2012

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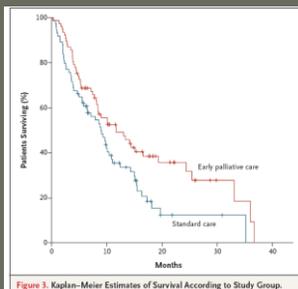
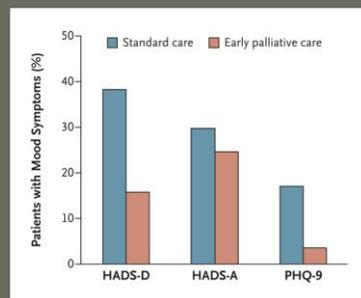


Figure 3. Kaplan-Meier Estimates of Survival According to Study Group.

Early Palliative Care for Patients with Metastatic Non-Small-Cell Lung Cancer

Jennifer S. Temel, M.D., Joseph A. Greer, Ph.D., Alona Muzikansky, M.A.

Twelve-Week Outcomes of Assessments of Mood



Temel JS et al. N Engl J Med. 2010;363:733-742.

THE NEW ENGLAND JOURNAL OF MEDICINE

Palliative Care Reduces Hospital Costs

ORIGINAL INVESTIGATION

Cost Savings Associated With US Hospital Palliative Care Consultation Programs

E. Sean Morrison, MD, Joan D. Prewitt, PhD, J. Brian Cantel, PhD, Melissa Cantel, Ellenbogen, MS, Ann Lake, MEd, Lynn Spragens, MBA, Diane E. Meier, MD for the Palliative Care Leadership Centers' Outcomes Group

Background: Hospital palliative care consultation teams have been shown to improve care for adults with serious illness. This study examined the effect of palliative care teams on hospital costs.

Methods: We analyzed administrative data from 8 hospitals with established palliative care programs for the years 2002 through 2004. Patients receiving palliative care were matched for propensity score to patients receiving usual care. Generalized linear models were estimated for costs per admission and per hospital day.

Results: Of the 2066 palliative care patients who were discharged alive, 2030 palliative care patients (98%) were matched to 18 427 usual care patients, and of the 2388 palliative care patients who died, 2278 (95%) were matched to 2124 usual care patients. The palliative care patients who were discharged alive had an adjusted net savings of \$1496 in direct costs per admission (P < .004) and \$2.79 in direct costs per day (P < .001) including significant reductions in laboratory and intensive care unit costs compared with usual care patients. Two sensitivity analyses were performed. Including mean costs per day before palliative care and before a comparable reference day for usual care patients in the propensity score models resulted in similar results. Estimating costs for palliative care patients assuming that they did not receive palliative care resulted in projected costs that were not significantly different from usual care costs.

Conclusion: Hospital palliative care consultation teams are associated with significant hospital cost savings.

Arch Intern Med. 2008;168(16):1783-1790

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*...This course has helped us at all the tools and skills needed to accomplish the many tasks of cultural change that will bring about success... (and more) [View Online - Hange Medical Center - Traverre, CO, HI](#)

A Comparative, Retrospective, Observational Study of the Prevalence, Availability, and Specificity of Advance Care Plans in a County that Implemented an Advance Care Planning Microsystem

Bernard J. Hammes, PhD,* Brenda L. Rooney, PhD, MPH,¹ and Jacob D. Gundrum, MS*

CONCLUSION: A system for ACP can be managed in a geographic region so that, at the time of death, almost all adults have an advance care plan that is specific and available and treatment is consistent with their plan. *J Am Geriatr Soc* 58:1249-1255, 2010.

- All adults have a plan
- It is specific
- It is available at the point of care
- It is followed

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Table 2. Prevalence, Availability, and Creation Date of Advance Directives (ADs), La Crosse Advance Directive Study (LADS I) (N = 540) Versus LADS II (N = 400)

Advance Directive Status	LADS I	LADS II	P-Value
Decedents with ADs, n (%)	459 (85.0)	360 (90.0)	.02
Of these, ADs in medical record, n (%)	437 (95.2)	358 (99.4)	< .001
Type of AD, n (%)			
Power of attorney for health care	353 (77)	324 (90.0)	< .001
Living will	46 (10)	30 (8.0)	.41
Dictated note	60 (13)	120 (33.0)	< .001
POLST, n (%)	NA	268 (67.0)	NA
Of these, POLSTs in medical record, n (%)	NA	264 (98.5)	NA
Hours from AD creation to death, oldest date used, median (range)	1.3 (0-13.6)*	3.8 (0-21)*	< .001
Months from POLST creation to death, median (range)	NA	4.3 (0-114)	NA

JAGS 58:1249-1255, 2010

Comparative Cost of Care: Last 2 Years of Life

Hospital	Reimbursement per deceased pt (2-yr total)	Reimbursement per day	Hospital days per deceased pt
Gundersen	\$18,359	\$1,355	13.5
Marshfield/St. Joseph's	\$23,249	\$1,126	20.6
US Nat'l Average	\$25,860	\$1,096	23.6
University of WI	\$28,827	\$1,462	19.7
Cleveland Clinic	\$31,252	\$1,307	23.9
Mayo Clinic	\$31,816	\$1,497	21.3
UCLA	\$58,557	\$1,871	31.3

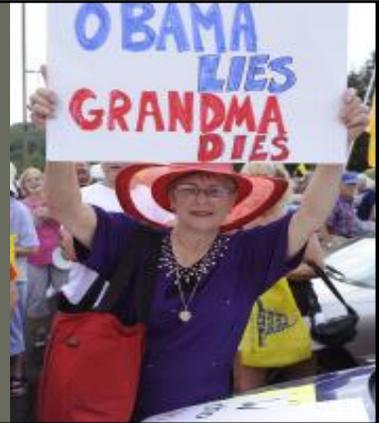
Dartmouth Institute

- A significant portion of health care spending is driven by the desire to fill empty hospital beds (and empty operating rooms, and gaps in doctor's schedules).
- For care at the End of Life, if we listened to what patients actually wanted, we'd provide palliative care rather than intensive care, and we would be spending less money.



Patients may refuse without penalty, but many will bow to white-coated authority. Once they're in the meeting, the bill does permit "formulation" of a plug-pulling order right then and there. So when Rep. Earl Blumenauer (D-Ore.) denies that Section 1233 would "place senior citizens in situations where they feel pressured to sign end-of-life directives that they would not otherwise sign," I don't think he's being realistic.

Sarah Palin, Concerning the "Death Panels" Facebook, August 13, 2009

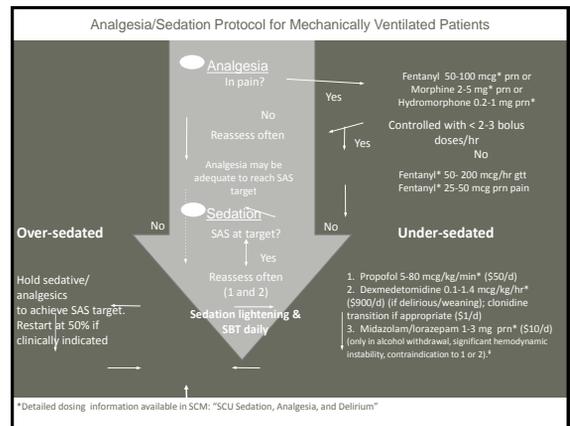


- Recognizing that there will be financial winners and losers with any change...
- How do we make sure that changes in treatment patterns are made to serve the best interest of the patients?
 - Rather than merely save the government money
 - Rather than direct profits to particular companies
 - Rather than to benefit a class of professionals

What are the drivers of change in treatment patterns?

- Medical Research
- Expert opinion
- Quality (and other) regulations
- Reimbursement rates
- Provider decisions
- Patient choice

An even quicker example



Pharmaceutical and Medical Device Industry

Drug Makers Pay for Lunch as They Pitch



Phil Marino for The New York Times

A lunch order arrives at North Shore Diabetes in New Hyde Park, N.Y. A pharmaceutical company paid for the food.

By STEPHANIE SAUL
Published: July 28, 2006

Anyone who thinks there is no such thing as a free lunch has never visited 3003 New Hyde Park Road, a four-story medical building on Long Island, where they are delivered

Narcotic Maker Guilty of Deceit Over Marketing



From left, Howard R. Ubell, the top lawyer for Purdue Pharma, Dr. Paul D. Goldenheim, the company's former medical director, and Michael Friedman, Purdue's president.

By SAOUD MEGHER
Published May 11, 2007

ABINGDON, Va., May 10 — The company that makes the painkiller OxyContin and three of its current and former executives pleaded guilty Thursday in federal court here to criminal charges that it had misled doctors and patients when it claimed the drug was less likely to be abused than traditional narcotics.

The company, Purdue Pharma, agreed to pay \$600 million in fines and other payments to resolve the criminal

Information on [OxyContin \(Oxycodone HCl\)](#)

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Doctors Reap Millions for Anemia Drugs



Phil Marino for The New York Times

Denise Wilson, 80, receiving dialysis treatment at Crescent Heights Dialysis Center, operated in Los Angeles by DaVita, a large-dialysis chain. Her treatment includes a dose of Eprex, a drug used to treat anemia.

By ALEX BRENDEN and ANDREW POLLACK
Published May 9, 2007

Two of the world's largest drug companies are paying hundreds of millions of dollars to doctors every year in return for giving their patients anemia medicines, which regulators now say may be unsafe at commonly used doses.

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AX of Monday, December 12, 2005

PAGE ONE

Delicate Operation

How a Famed Hospital Invests In Device It Uses and Promotes

Cleveland Clinic Set Up Fund That Has Stock in Maker Of Heart-Surgery System

Dr. Cosgrove's Multiple Roles

By DAVID ARMSTRONG
Staff Reporter of THE WALL STREET JOURNAL
December 22, 2005, Page A1

CLEVELAND — Since 2001, more than 1,200 patients at the prestigious Cleveland Clinic have had an operation aimed at correcting atrial fibrillation, a form of heart fluttering.

Doctors commonly call it the "AtriCure procedure," after the maker of the equipment used in the surgery, a company called AtriCure Inc. In medical journals and at conferences, the Cleveland Clinic and its doctors have been leading advocates of the AtriCure procedure.

The Clinic's relationship with AtriCure, however, goes deeper. A venture-capital partnership that the Clinic helped found and invested in owns about 4.7% of AtriCure's stock, valued at about \$7 million. The Clinic's chief executive, heart surgeon Dales "Toby" Cosgrove, sat on AtriCure's board of directors until March. He also invested personally in the fund and was one of the general partners managing it until, according to a Clinic spokeswoman, he cut his ties to the fund at the end of October.

Top Psychiatrist Didn't Report Drug Makers' Pay

By GWYNETH HARRIS
Published October 3, 2009

One of the nation's most influential psychiatrists earned more than \$2.8 million in consulting arrangements with drug makers from 2000 to 2007, failed to report at least \$1.2 million of that income to his university and violated federal research rules, according to documents provided to Congressional investigators.

The psychiatrist, Dr. Charles B. Nemeroff of Emory University, is the most prominent figure to date in a series of disclosures that is shaking the world of academic medicine and seems likely to force broad changes in the relationships between doctors and drug makers.

In one telling example, Dr. Nemeroff signed a letter dated July 15, 2004, promising Emory administrators that he would earn less than \$10,000 a year from GlaxoSmithKline to comply with federal rules. But on that day, he was at the Four Seasons Resort in Jackson Hole, Wyo., earning \$3,000 of what would become \$170,000 in income that year from that company — 17

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June 2004

A report from Emory's conflict of interest committees in June 2004, which detailed multiple "serious" and "significant" violations of university procedures intended to protect patients.

Download PDF of the Report

Doctors' groups welcome medical company dollars

By Charles Ornstein and Tracy Weber, ProPublica

SAN FRANCISCO — From the time they arrived to the moment they laid their heads on hotel pillows, the thousands of cardiologists attending this week's Heart Rhythm Society conference have been bombarded with pitches for drugs and medical devices.

Dr. Jude Medical admits every hotel key card. Electronic ads are splashed on buses, banners and the stars underneath. Laptop trays across shuttle bus headrests, carpets and airplane charging stations.

And at night, a drug firm gets the last word. A picnic for the heart drug Mifex is held on each doctor's registered Wednesday.

Who arranged this commercial barrage? The society itself, which sold access to its members and their purchasing power.

INTERACTIVE: How the Heart Rhythm Society sets its tone

STORY: Heart Society's Tip sheets fail to mention risks

STORY: Medical groups shy on getting industry financial support

Last year's four-day event brought in more than \$5 million, including money for ambient booths the size of regions and company-sponsored events. This year there are even more "promotional opportunities," as the society describes them.

JAMA Ross, J. S. et al. JAMA 2008;299:1800-1812.

Guest Authorship and Ghostwriting in Publications Related to Rofecoxib

A Case Study of Industry Documents From Rofecoxib Litigation

Joseph S. Ross, MD, MHS
Barbara P. Felt, MD, MHS
David C. Galloway, MD, MHS
Barbara M. Kowalchuk, MD, MHS

Abstract: Industry-sponsored publications provide important and authoritative information. Guest authorship-related methods provide authors with a means to ensure guest authorship and ghostwriting practices that have been reported in biomedical publications but for which there is little documentation.

Objective: To characterize different forms of the extent of guest authorship and ghostwriting in case reports.

Design: Guest documents originally obtained during litigation related to rofecoxib (Vioxx) in 2004. Documents were reexamined between 2006 and 2008. In addition, publicly available articles related to rofecoxib identified on PubMed.

Results: All documents were reviewed by one author, with selected issues by two authors, using an iterative process of review, discussion, and consensus of documents. Documents were categorized as guest authorship, ghostwriting, or other.

Conclusions: Approximately 200 documents were identified for review. For the 100 documents that had been reviewed, 40% of authors were identified as ghostwriters, 30% of authors were identified as guest authors, and 30% of authors were identified as other authors. The 100 documents were reviewed by one author, with selected issues by two authors, using an iterative process of review, discussion, and consensus of documents. Documents were categorized as guest authorship, ghostwriting, or other.

Conclusions: Industry-sponsored publications provide important and authoritative information. Guest authorship-related methods provide authors with a means to ensure guest authorship and ghostwriting practices that have been reported in biomedical publications but for which there is little documentation.

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JAMA Ross, J. S. et al. JAMA 2008;299:1800-1812.

Letter from STI to Merck 1st draft of Rofecoxib Manuscript

October 9, 2008

Delores Maronova-Wells
Medical Program Coordinator
Clinical Development
Merck, 131 Harton Health
PO Box 4, Kenilworth
West Point, NJ, 07093

RE: VIOXX CX MANUSCRIPT (PROTOCOL 116)

Dear Delores:

We are pleased to receive Draft 1 of the "Randomized, Placebo-Controlled, Parallel, Group, Double-Blind Study to Evaluate the Safety and Efficacy of Rofecoxib 25 mg and Celecoxib 200 mg in Patients with Osteoarthritis of the Knee in High-Risk" manuscript to be submitted to JAMA Express.

Please feel free to mark your revisions directly on the hard copy provided.

We look forward to receiving your comments by October 23, 2008. If you have any questions during your review, do not hesitate to contact us at (973) 201-4146.

Sincerely,
Joseph S. Ross, MD, MHS
Senior Editor

cc: J. Ramakrishna, U. Kishor, C. Gohil (MER), 3417

JAMA Ross, J. S. et al. JAMA 2008;299:1800-1812.

E-mail between STI and Merck discussing Rofecoxib publications

Dear Susan,

At the request of John Ramakrishna, I am providing you with an update on development and estimated delivery dates for various publications related to VIOXX that STI is working on.

- 1) Rofecoxib for the Treatment of Pain: Role of COX-2 Inhibitors for the Treatment of Noninflammatory Pain**
- intended journal: *Pharmacotherapy*
- estimated delivery of Draft 2 to Merck: 10/22
- 2) Clinical Implications of Drug Interactions with COX-2 Inhibitors**
- intended journal: *Pharmacotherapy*
- estimated delivery of Draft 2 to Merck: 10/22 (John Ramakrishna recently e-mailed you Draft 1 of this manuscript)
- 3) Overview of Clinical Pharmacology and Clinical Experience with Rofecoxib**
- intended journal: *Anticancer Research: Medicine or Archives of Internal Medicine*
- estimated delivery of Draft 1 to Merck: 11/5
- 4) Review of Pharmacology and Clinical Experience with Rofecoxib for Osteoarthritis**
- intended journal: *Journal of Rheumatology*
- estimated delivery of Draft 1 to Merck: 10/29
- 5) Osteoarthritis in the Elderly: The Role of COX-2-Specific Inhibitors**
- intended journal: *Pharmacotherapy*
- Draft 1 provided to Merck 10/23. Vatrovich 6/27 - email comments; this manuscript cannot be sent via E-mail at this time as it is being actively edited based on additional internal comments; please call if you would like a copy FAXed to you.
- 6) Changing Paradigm for Management of Osteoarthritis**
- intended journal: *Journal of Osteoarthritis, Medicine or Journal of Family Practice*
- estimated delivery of Draft 1 to Merck: 11/5
- 7) Pharmacokinetic Considerations in Treating Osteoarthritis: COX-2-Specific Inhibitors Versus NSAIDs**
- intended journal: *Journal of Managed Care*
- intended delivery to Merck: C. Vatrovich 6/27 and author 9/27 - copy attached for your reference. Outline approved by author via distribution received from Merck 10/26.
- estimated delivery of Draft 1 of manuscript to Merck: 11/5
- 8) Managed Care Perspectives on the COX-2 Inhibitors**
- intended journal: *Managed Care*
- estimated delivery of Draft 1 to Merck: 11/19

If you have any questions or require additional information at this time, please do not hesitate to contact me.

JAMA Ross, J. S. et al. JAMA 2008;299:1800-1812.

Ross's Conclusions

- Industry staff frequently ghost wrote articles on clinical trial results
- "Guest" authors with academic affiliations frequently signed on after the fact
- Recruited authors were paid honoraria, but played little or no role in the actual research or writing
- Industry support of research not always acknowledged
 - review articles acknowledged support only 50% of the time
 - clinical trial authors acknowledged industry support 92% of the time

Ross et al. JAMA. 2008;299:1800-1812.

Minnesota Limit on Gifts to Doctors May Catch On

By GARDINER HARRIS
Published October 12, 2007

There are bagels and fruit in the morning, sandwiches at lunch, fresh cookies in the afternoon and an occasional restaurant dinner, but many of the doctors who routinely accept these goodies from pharmaceutical sales representatives say they see sales people for the educational messages they bring, not the food.

Maybe doctors in Minnesota are different.

Two years after Minnesota officials forbade drug makers to give doctors more than \$50 worth of food or other gifts per year, drug company sales representatives there are having a far harder time marketing to doctors. The rule change was small and almost accidental — a state official decided to interpret a 1993 law differently from his predecessor. But the effect on drug makers has been profound.

The year after the change, the number of visits that Minnesota primary care doctors accepted from drug sales representatives decreased at about twice the rate of the decline reported by primary care doctors nationwide, according to a survey by ImpactRx, a New Jersey firm that tracks pharmaceutical marketing. A growing number of Minnesota hospitals and clinics have banned routine visits from them.

JAMA Ross, J. S. et al. JAMA 2008;299:1800-1812.

Vermont Statute

Effective July 2009

AS PASSED BY HOUSE AND SENATE
2009

5:48
Page 1

5:48

An act relating to the marketing of prescription products.

It is hereby enacted by the General Assembly of the State of Vermont:

Sec. 1. 18 V.S.A. § 461(b) is amended to read:

(b) As used in this section:

(1) "Health care professional" shall have the same meaning as health care provider as section 940 of this title.

Sec. 2. LEGISLATIVE FINDINGS, INTENT

(a) The general assembly finds that the legislature's findings in Sec. 1 of No. 10 of the Act of 2007 provide a sound basis for maintaining a ban of certain gifts to physicians and disclosure of marketing activities is provided for in this act. Findings (1) through (3), (12), (13), (15), and (17) shall be reworded into this act by reference.

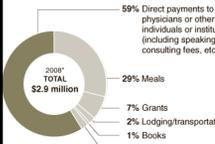


Vermont 2007-2008 Data

Marketing to Doctors

Under a new Vermont law, drug and device manufacturers will have to disclose the payments they make to health care providers. The law will require specific disclosure of doctors' names, dollar amounts and the medical products to which the spending is pegged. The state's previous law required only general information. The law will also ban free meals for doctors.

Payments by medical product companies to doctors in Vermont



Drugs for which the most marketing dollars were spent on doctors

RANK	MANUFACTURER	INDICATIONS
1	Strattera Eli Lilly	Attention deficit disorder
2	Cymbalta Eli Lilly	Depression, anxiety disorder
3	Exelon Novartis Pharmaceuticals	Alzheimer's, Parkinson's
4	Januvia Merck	Diabetes
5	Lexapro Forest Pharmaceuticals	Depression, anxiety disorder
6	Lantus Sanofi Aventis	Diabetes
7	Levemir Novo Nordisk	Diabetes
8	Namenda Forest Pharmaceuticals	Alzheimer's
9	Lipitor Pfizer	Cholesterol
10	Lyrica Pfizer	Pain

Fiscal year, from July 1, 2007 to June 30, 2008. Source: Vermont Attorney General's Office

S. 301

Senator Charles Grassley Republican, Iowa



111TH CONGRESS
1ST SESSION

To amend title XI of the Social Security Act to provide for transparency in the relationship between physicians and manufacturers of drugs, devices, biologics, or medical supplies for which payment is made under Medicare, Medicaid, or SCHIP.

IN THE SENATE OF THE UNITED STATES
JANUARY 22, 2009

Mr. GRASSLEY (for himself, Mr. KOLBE, and Mr. BURKH) introduced the following bill, which was read twice and referred to the Committee on Finance

A BILL

To amend title XI of the Social Security Act to provide for transparency in the relationship between physicians and manufacturers of drugs, devices, biologics, or medical supplies for which payment is made under Medicare, Medicaid, or SCHIP.

- Be it enacted by the Senate and House of Representatives of the United States of America in Congress assembled,

SECTION 1. SHORT TITLE.

- This Act may be cited as the "Physician Payments and Disclosures Act of 2009".

ProPublica – Dollars for Docs



Payments: Maine

Company	Drug	Year	Total
AMGEN INC	Enbrel	2007	\$1,000,000
AMGEN INC	Enbrel	2008	\$1,000,000
AMGEN INC	Enbrel	2009	\$1,000,000

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- AMSA PharmFree Scorecard**
- Drug Free Banished from Medical Schools**
- Quasi-Banishing Devices it has Banished Thousands of Livestock Over Respirators (Continued)**

AMSA POLICY CHANGE CAMPAIGN

AMSA Scorecard

You can be a catalyst for change at your medical school. How To Do It

An Act To Restrict Gifts to Health Care Practitioners from Pharmaceutical and Medical Device Manufacturers

Be it enacted by the People of the State of Maine as follows:

Sec. 1. 22 MRSA §269, sub-§1, as enacted by EL 1999, c. 786, Pt. A, §3, is amended to read:

1. **Definitions.** As used in this subchapter, unless the context otherwise indicates, the following terms have the following meanings:

A. "Labeler" means an entity or person that receives prescription drugs from a manufacturer or repackages those drugs for later retail sale and that has a labeler code from the federal Food and Drug Administration under 21 Code of Federal Regulations, 207.20 (1999).

A-1. "Health care practitioner" means a person who is licensed in the State to provide health care and prescribe prescription drugs, including an organization consisting of persons licensed in the State to provide health care and prescribe prescription drugs and an employee, agent or contractor of a person licensed to provide health care in the State and to prescribe prescription drugs.

B. "Manufacturer" means a manufacturer—person who manufactures, repackages, repackages, re-repackages, re-packages, repackages, distributes or labels prescription drug and includes a subsidiary or affiliate of a manufacturer.

C. "Medical device" means an instrument, apparatus, implement, machine, contrivance, implant, in vitro reagent or other similar or related article, including any component, part or accessory that



SPECIAL COMMUNICATION

Health Industry Practices That Create Conflicts of Interest

A Policy Proposal for Academic Medical Centers

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Conflicts of interest between physicians' commitment to patient care and the desire of pharmaceutical companies and their representatives to sell their products pose challenges to the principles of medical professionalism. These conflicts occur when physicians have motives or are in situations for which reasonable observers could conclude that the moral requirements of the physician's roles are or will be compromised. Although physician groups, the manufacturers, and the federal government have instituted self-regulation of marketing, research in the psychology and social science of gift receipt and giving indicates that current controls will not satisfactorily protect the interests of patients. More stringent regulation is necessary, including the elimination or modification of common practices related to small gifts, pharmaceutical samples, continuing medical education, funds for physician travel, speakers bureaus, ghostwriting, and consulting and research contracts. We propose a policy under which academic medical centers would take the lead in eliminating the conflicts of interest that still characterize the relationship between physicians and the health care industry.

JAMA. 2006;295:429-433 www.jama.com

THE CURRENT INFLUENCE OF market incentives in the United States is posing extraordinary challenges to the principles of medical professionalism. Physicians' commitment to altruism, putting the in-

Recommendations for Academic Medical Centers

Brennan, et. al. JAMA 295(4), 2006: 429-433

- Myth: Small gifts don't matter
- Myth: Disclosure is adequate protection of patients' interests
- Recommendations
 1. **Gifting:** \$0.00 limit on gifts.
 2. **Samples:** No samples given directly to physicians.
 3. **Formularies:** Formulary committees exclude anyone who receives payments, gifts or inducements from industry.
 4. **Education:** Contributions to central office. Public acknowledgment.
 5. **Travel:** Funds given to central office, which disburses.
 6. **Speaker's Bureaus/Ghost Writing:** No membership on industry speaker's bureaus. No ghostwritten publications.
 7. **Consulting/Research Contracts:** Only contracts with specific deliverables.

IOM Definition

A Conflict of Interest is "a set of circumstances that creates a risk that professional judgment or actions regarding a primary interest will be unduly influenced by a secondary interest."

Primary Interests

- Welfare of patients
- Integrity of research
- Quality of medical education

Secondary Interests

- Financial gain
- Professional advancement
- Recognition of achievement
- Favors for friends/family/students/colleagues

Lo, Bernard and Marilyn J. Field, Editors; Committee on COI in Medical Research, Education and Practice; IOM. Conflict of Interest in Medical Research, Education, and Practice. (2009)

IOM on Medical Education

- CME "has become far too reliant on industry funding."
- Industry funding "tends to promote a narrow focus on products," and not "a broader education on alternative strategies for managing health conditions ... such as communication and prevention."
- "[T]he current system of funding is unacceptable and should not continue."

Lo, Bernard and Marilyn J. Field, Editors; Committee on COI in Medical Research, Education and Practice; IOM. Conflict of Interest in Medical Research, Education, and Practice. (2009)

Industry Sponsorship of CME

Current regulation adequate

Need stronger protections

Industry Sponsorship of CME

Current regulation adequate

Need stronger protections

No protections sufficient;
Eliminate all funding.



Table 7: Income and Expense by Organization Type - 2007

Organization Type	Count	Total Income	Total			Total Expense
			Commercial Support	Advertising and Exhibits Income	Other Income*	
Government or Military	15	\$ 6,452,247	\$ 254,628	\$ 376,278	\$ 6,828,525	
Hospital / Health Care Delivery System	93	\$ 105,013,564	\$ 47,498,388	\$ 7,426,533	\$ 50,108,644	
Insurance Company / Managed Care Company	14	\$ 4,468,670	\$ 318,868	\$ 25,250	\$ 3,135,352	
Non-profit (Other)	38	\$ 160,356,623	\$ 78,412,499	\$ 11,852,102	\$ 70,132,022	
Non-profit (Physician Membership Organization)	270	\$ 887,182,592	\$ 215,388,224	\$ 217,908,617	\$ 433,896,151	
Not Classified	33	\$ 55,187,810	\$ 29,263,130	\$ 2,422,995	\$ 25,501,785	
Publishing / Education Company	150	\$ 830,811,192	\$ 584,419,878	\$ 10,831,027	\$ 225,560,282	
School of Medicine	123	\$ 427,967,558	\$ 245,730,391	\$ 23,202,854	\$ 198,674,315	
Grand Total 2007	726	\$ 2,628,198,656	\$ 1,271,245,504	\$ 274,633,566	\$ 1,052,819,894	

* Other income represents income other than commercial support and advertising and exhibit income; for instance, participant registration fees, and allocations from a provider's parent organization or other internal departments.



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REGARDING THE INDEPENDENCE OF ACCREDITED CONTINUING MEDICAL EDUCATION

The ACCME has considered the feedback to its Summer 2008 Calls-for-Comment. **The ACCME will not be taking any action to end the commercial support of accredited continuing medical education.** Of course, the ACCME reserves the right to re-evaluate this position from time to time – but at this point no action will be taken. **"CME as a Bridge to Quality™"** and its impact on patient care is mission critical to ACCME, right now. Of secondary importance – but important none-the-less – is the independence of CME from the influence of commercial interests. While putting new resources into the management of issues to ensure the independence of CME from commercial influence, the ACCME is steadfast in ensuring its delivery of a valid accreditation system based upon the 2006 ACCME Accreditation Criteria and the ACCME Standards for Commercial SupportSM.

Industry Sponsorship of CME



SPECIAL COMMUNICATION

Professional Medical Associations and Their Relationships With Industry
A Proposal for Controlling Conflict of Interest

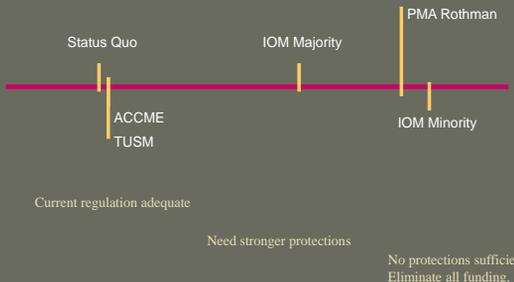
- David J. Rothman, PhD
- Walter J. McDonald, MD
- Carol D. Berkowitz, MD
- Stacy T. Chalmers, PhD
- Caroline D. DeAguiar, MD, MPH
- Rajiv W. Hahn, MD
- Steven E. Nissen, MD
- Joan E. Ochoa, MD
- James H. Scully Jr, MD
- Griffith E. Thomson, MD
- David Wolfe, MD

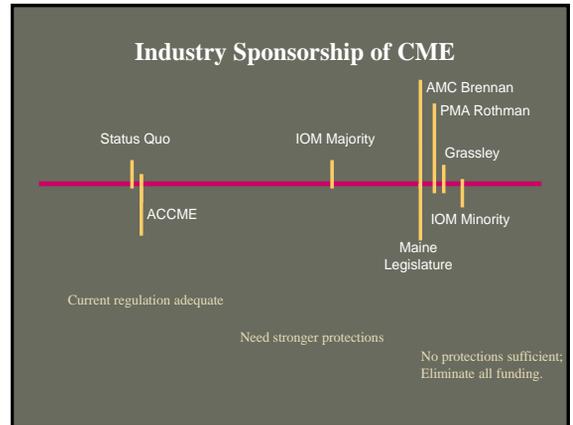
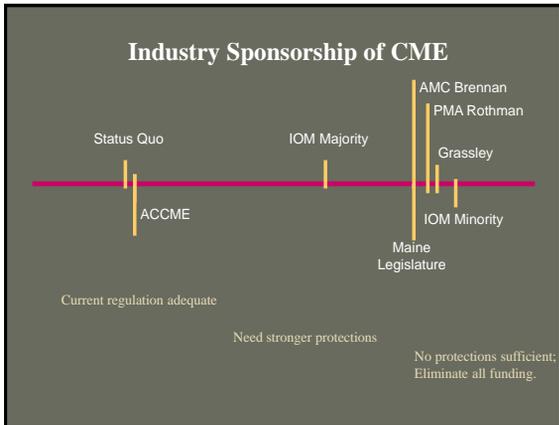
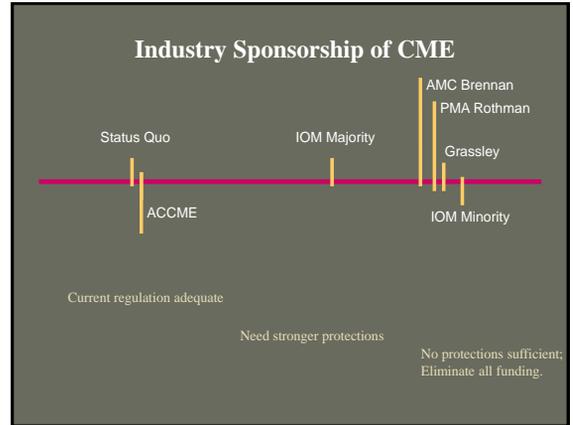
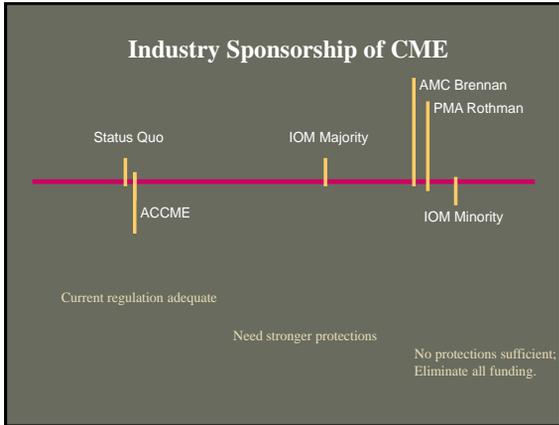
Professional medical associations (PMAs) play an essential role in defining and advancing health care standards. Their conferences, continuing medical education courses, practice guidelines, definitions of ethical norms, and public advocacy positions carry great weight with physicians and the public. Because many PMAs receive extensive funding from pharmaceutical and device companies, it is crucial that their guidelines manage both real and perceived conflicts of interests. Any threat to the integrity of PMAs must be thoroughly and effectively resolved. Current PMA policies, however, are not uniform and often lack stringency. To address this situation, the authors first identified and analyzed conflicts of interest that may affect the activities, leadership, and members of PMAs. The authors then went on to formulate guidelines, both short-term and long-term, to prevent the appearance or reality of undue industry influence. The recommendations are rigorous and would require many PMAs to transform their mode of operation and perhaps to forgo valuable activities. To maintain integrity, sacrifice may be required. Nevertheless, these changes are in the best interest of the PMAs, the profession, their members, and the larger society.

PROFESSIONAL MEDICAL ASSOCIATIONS (PMAs), BRINGING together physicians in the same specialty or subspecialty, make their distinctive contributions to advancing the quality of medical care. In the United States, 224 such associations exist.

JAMA. 2009;301(17):1847-1852. www.jama.com

Industry Sponsorship of CME





MMC Policy Summary

It is the policy of Maine Medical Center to protect the integrity of clinical decisions, healthcare education, research activities and the purchasing or prescribing of medical devices and pharmaceuticals from real or perceived conflicts of interest created by gifts, payments, or other remuneration from those who sell health care goods and services.

- ## Main Provisions
- Disclosure
 - Gifts
 - Education
 - Samples
 - Authorship
 - Speakers Bureaus
 - Consulting
 - Purchasing

Disclosure

- COI form revised and on-line
- More individuals must complete
 - MMC employees managers and above;
 - Physicians employed by MMC or MMP;
 - Other practitioners with prescribing rights (e.g., NP, PA);
 - Pharmacists;
 - Faculty in MMC educational programs (Not occasional presenters);
 - Members of MMC committees which make purchasing decisions.

Gifts

- MMC employees, faculty, and learners may not accept gifts or hospitality from representatives of the health care vendors regardless of the value of the gift.
 - Health care vendors may not support business meetings, retreats, social gatherings
 - Donations may be accepted by employees on behalf of charitable organizations
 - The Development Office may accept gifts and bequests

MMC Educational Events

- Health care vendor support or sponsorship for MMC educational conferences is prohibited
 - May not receive educational grants from HCV
 - May not receive fees for displays outside conferences
 - Must report all outside support
- May accept educational support from non-health care vendors, not for profit organizations, educational institutions, professional organizations and direct care providers in Maine.

Non-MMC Educational Events

- Payment for attendance is prohibited
- Funding of travel, lodging, meals and entertainment for oneself or one's spouse is prohibited
- Must be open to all (not select invitees)
- Financial ties of planners and presenters fully disclosed
- Content determined by presenter and not produced by company

Authorship and Speakers Bureaus

- Authorship on publications to be guided by the standards of the International Committee of Medical Journal Editors
- Participation in speakers bureaus is prohibited (except in narrow conditions with prior approval).
 - Speakers bureau defined as mentioning a company's products in a presentation while being paid by the company for the presentation.
- MMC employees may accept reasonable compensation and travel support for academic or scholarly presentations

Consulting for Health Care Vendors

- Consulting relationships must be approved by supervisor
- Consulting must occur under a contract that specifies deliverables and compensation

Purchasing Decisions

- All new drugs, biologicals and products must be approved prior to use
- Committee members must disclose potential COI and recuse themselves
- Trialing a product must be coordinated with the Purchasing Department
- Off-site evaluation of products must be coordinated by the Purchasing Department

Pharmaceutical Samples

Drug samples may not be accepted by MMC employees, faculty or learners or in any MMC or MMP clinical settings.

Conflict of Interest Advisory Committee

- Help staff determine if an activity is in compliance with the policy and suggest ways to modify activities to bring into compliance
- Cannot grant exemptions to policy; Advise on future revisions of the policy
- Membership: Neurosurgeon, Cardiologist, Cardiac Surgeon, Hospitalist, Radiology Director, Ethicist, Pharmacy, Nursing, Compliance.
- Meets monthly, lots of inquiries

What do you think?

Will this solve the problem?

Samples Replacement Program

Struggles with Samples

- Stakeholder groups (e.g., Chiefs) accepted the "no samples" policy contingent on finding an alternative
- Numerous clinicians vocal about the importance of samples
- Many passionate inquiries to COI advisory committee
- Outpatient clinic (partnering with pharmacy) had organized, thoughtful approach to dispersing samples.
- Diabetes and Endocrinology Center last stop (before ED) for insulin samples.
- Cardiology: Plavix post drug eluting stents

Critical Need Medication Assistance Program

- Purposes:
 - Create a bridge for patients in financial need from the time there is a recognized need for a critical medication to the time when the patient can access a stable source of the medication.
 - Integrate and standardize the process by which MMC patients receive medication assistance
- Partnership
 - MMC Out-patient clinics
 - Pharmacy
 - MaineHealth MedAccess
 - MMP practices
- Funded by Special Purpose Fund (\$70,000); budget based on pharmacy estimate on prior use of samples

What is a critical need medication?

- A medication required soon to prevent an adverse health event or ED visit.
- A medication which is not immediately available from a low or no cost sources (e.g, \$4 prescription program)

Other Requirements:

- Patient demonstrate financial need
- Patients initiate PAP application with MedAccess
- Medications provided only as a bridge to PAP

Ongoing Rough Spots

- Continued funding for samples replacement
- When are consulting contracts really “marketing.”
- Philanthropic gifts vs. prohibited gifts/educational support
- External partners who receive grants from industry
- Evolving “opportunities” offered by industry

Thank you

chessf@mmc.org

